

GENERAL FUND BUDGET 2007-08								
	2004-05	2004-05		2005-06	2005-06		2006-07	2007-08
SOURCE OF EXPENSES	BUDGET	ACTUAL		BUDGET	ACTUAL		BUDGET	BUDGET
ADMINISTRATIVE EXPENSES								
Salaries - Selectmen	2,400.00	2,400.00	100%	2,400	2,400.00	100%	2,400	2,400
Clerks & Treasurer	56,000	62,284.69	111%	59,000	64,377.88	109%	68,500	74,800
Selectboard Admin Asst	3,500	2,544.84	73%	3,600	2,444.66	68%	3,700	2,700
Listers	14,600	6,353.42	44%	10,000	5,370.89	54%	10,400	10,500
Planning Coordinator	10,800	10,239.20	95%	12,000	10,692.50	89%	12,500	30,900
Zoning Administrator	4,500	5,110.98	114%	4,500	5,836.56	130%	6,100	7,000
Zoning Administrator Asst		498.02		3,000	1,665.43	56%	1,000	0
Constable	1,200	599.56	50%	1,000	202.13	20%	1,100	1,600
Health Officer	1,000	270.49	27%	1,000	685.62	69%	1,100	1,300
Planning Commission	1,400	1,375.00	98%	1,400	1,400.00	100%	1,400	2,100
Custodians	2,500	1,457.97	58%	2,500	1,643.19	66%	2,600	1,000
Board of Civil Authority	3,500	900.00	26%	2,000	390.00	20%	2,000	1,000
Election Workers		220.00		250	40.00	16%	500	200
Auditors	900	900.00	100%	900	600.00	67%	900	900
Travel - Town Officers	1,300	913.75	70%	1,300	822.00	63%	1,650	1,700
Listers	150	44.25	30%	150	50.00	33%	150	150
Planning Coordinator	150	0.00	0%	150	49.75	33%	150	150
Constable	100	63.00	63%	100	35.00	35%	100	300
FICA Expense	17,266	16,981.37	98%	17,800	17,654.01	99%	18,863	19,944
Employee Health Insurance	19,155	17,438.16	91%	21,400	20,355.16	95%	21,800	31,200
Employee Retirement Plan	4,900	5,014.56	102%	6,000	5,757.41	96%	7,000	6,700
Education - Town Officers	750	485.00	65%	1,000	755.00	76%	1,000	1,000
Listers	250	265.00	106%	400	170.00	43%	400	300
Planning	150	40.00	27%	250	90.00	36%	250	250
Office Utilities - Fuel	1,200	1,398.65	117%	1,200	1,643.62	137%	2,500	2,200
Electric	1,800	1,425.34	79%	1,700	1,469.80	86%	1,800	1,800
Telephone	2,200	2,299.01	105%	2,200	2,555.75	116%	2,400	3,690
Water	600	516.25	86%	650	511.99	79%	650	600
Office Bldg. Maintenance	1,000	2,249.28	225%	1,400	1,118.03	80%	2,000	6,000
Improvements	0	0.00		7,000	3,582.00	51%	5,000	21,000
Expansion Reserve							5,000	4,000
	BUDGET	ACTUAL		BUDGET	ACTUAL		BUDGET	BUDGET
SOURCE OF EXPENSES	2004-05	2004-05		2005-06	2005-06		2006-07	2007-08
Office Equipment	0	1,086.53		9,500	10,253.23	108%	6,500	2,500
Office Supplies & Repairs	7,500	6,974.86	93%	7,700	7,763.97	101%	7,700	7,800
Records Preservation	2,500	2,000.00	80%	2,500	2,428.74	97%	2,500	2,500

Legal Notices	1,500	1,479.50	99%	1,500	1,840.50	123%	1,700	1,800
Postage	4,900	5,327.25	109%	5,500	4,959.80	90%	5,800	5,800
Insurance	42,000	22,735.57	54%	30,500	30,624.82	100%	32,000	32,900
Legal & Professional Fees	10,000	17,437.67	174%	15,000	11,318.77	75%	15,000	16,000
Listing Subcontractors	3,000	1,800.00	60%	3,500	1,400.00	40%	3,000	3,000
Tax Mapping	4,000	3,701.25	93%	4,000	4,956.50	124%	4,000	4,500
Stationary & Printing	4,500	3,229.85	72%	3,800	2,785.42	73%	3,800	3,300
Newsletter Printing	5,700	4,795.76	84%	5,700	4,985.07	87%	5,700	5,800
Interest	5,500	3,892.78	71%	5,100	5,069.27	99%	4,700	3,900
Dog Expenses	400	254.07	64%	300	0.74	0%	300	300
Delinq. Tax Collector's Exp.	200	148.00	74%	200	138.41	69%	200	200
Planning - Legal Notices	1,000	1,548.25	155%	1,000	1,928.75	193%	2,000	2,000
Legal & Professional Fees	1,000	364.00	36%	5,000	2,665.04	53%	5,000	4,300
Digital Parcel Mapping Project	5,000	4,958.00	99%	0	0.00		3,500	2,000
Miscellaneous Exp	400	416.45	104%	400	132.45	33%	400	400
Conservation Commission	500	517.14	103%	500	432.93	87%	500	500
Fire Department	40,100	40,100.00	100%	41,300	41,300.00	100%	42,500	57,500
Debt Reduction - Fire Truck	15,000	15,000.00	100%	15,000	15,000.00	100%	15,000	15,000
Solid Waste Disposal	175,000	173,320.61	99%	185,000	180,436.09	98%	190,000	160,000
Recycling Expense	4,000	0.00	0%	3,000	0.00	0%	3,000	4,000
Cemetery Association	3,200	3,200.00	100%	3,600	3,600.00	100%	3,700	3,900
Mowing Town Common	2,500	1,717.00	69%	2,500	1,575.00	63%	2,500	2,500
Library- Salaries	15,300	15,102.12	99%	17,662	16,709.76	95%	18,227	20,312
Custodian								1,000
FICA expense								1,630
Expenses	7,000	6,949.88	99%	7,280	7,120.50	98%	8,990	8,826
Insurance & WC								1,100
Travel	250	177.50	71%	250	52.00	21%	300	200
Electric	1,000	675.49	68%	900	761.81	85%	1,000	1,000
Telephone	1,200	1,674.36	140%	2,200	1,570.45	71%	2,000	2,586
Fuel	2,000	1,813.82	91%	1,800	1,770.32	98%	3,500	3,500
Building Maintenance	5,000	4,877.62	98%	4,000	4,141.53	104%	2,575	0
Building Improvements	600	616.00	103%	1,100	1,082.24	98%	600	1,000
State & County Assessments	13,750	11,622.19	85%	12,500	12,956.39	104%	12,900	14,000
Reserve for Reappraisal	5,000	5,000.00	100%	10,000	10,000.00	100%	10,000	5,000
Miscellaneous	1,500	989.67	66%	1,000	1,254.09	125%	1,000	1,000
Donations - Visiting Nurse	4,000	4,000.00	100%	4,080	4,080.00	100%	4,500	6,000
Agency on Aging	1,000	1,000.00	100%	1,000	1,000.00	100%	1,000	1,000
Essex Rescue	1,000	1,000.00	100%	1,000	1,000.00	100%	1,000	1,000
Fairfax Rescue	300	300.00	100%	300	300.00	100%	300	300
Women Helping Battered Women	100	100.00	100%	150	150.00	100%	150	150
Westford/Fairfax Band	100	100.00	100%	100	100.00	100%	100	100
CHIPS				1,000	1,000.00	100%	1,500	1,450

Brookside Cemetery	1,500	1,500.00	100%	1,250	1,250.00	100%	1,250	1,500
Contracted - Law Enforcement	20,000	15,113.42	76%	30,000	15,668.40	52%	30,000	20,000
Brick Meeting House Society	3,500	3,500.00	100%	4,500	4,500.00	100%	8,500	5,000
Conserve Commission Petition				2,000	2,000.00	100%	0	0
Town Matching Grant Funds	0	1,022.04					500	1,000
	BUDGET	ACTUAL		BUDGET	ACTUAL		BUDGET	ACTUAL
SOURCE OF EXPENSES	2004-05	2004-05		2005-06	2005-06		2006-07	2007-08
ROAD & GARAGE EXPENSES								
Salaries	106,100	103,143.97	97%	111,000	108,433.19	98%	115,600	116,700
Travel - Road Foreman	200	97.50	49%	200	200.58	100%	200	300
Debt Reduction:								
'01 Ford F-350 1T Truck	10,000	10,000.00	100%	0	0.00		0	0
'01 J Deere Loader	11,000	11,000.00	100%	11,000	11,000.00	100%	0	0
'05 Int'l 7600 Tandem Dump Tk	20,000	20,000.00		20,750	20,750.00	100%	20,750	20,750
Contracted Services - Mud Season	0	3,207.60		2,000	0.00	0%	0	0
Reg Maintenance	10,000	2,791.25	28%	10,000	3,427.00	34%	10,000	8,000
Tree Removal	2,500	1,150.00	46%	2,000	650.00	33%	2,000	2,000
Roadside Mowing	3,500	3,414.00	98%	3,500	2,970.00	85%	4,000	4,000
Engineering	2,000	1,952.26	98%	1,000	1,894.83	189%	1,000	1,000
Miscellaneous	1,000	1,437.50	144%	1,000	452.00	45%	1,000	1,000
Gravel - Construction	25,000	57,769.29	231%	25,000	40,632.65	163%	25,000	25,000
Road Restoration	100,000	100,000.00	100%	100,000	100,000.00	100%	100,000	100,000
Mud Season	4,000	0.00	0%	4,000	4,575.00	114%	4,000	4,000
Road Fabric	2,700	144.38	5%	1,000	3,150.00	315%	3,000	1,000
Seed & Mulch	1,000	404.40	40%	1,000	660.00	66%	1,500	1,500
Sand & Trucking	35,000	44,253.19	126%	37,000	49,996.81	135%	50,000	50,000
Salt	6,000	4,635.82	77%	6,000	5,569.09	93%	6,000	6,000
Chloride	22,000	28,586.33	130%	22,000	23,586.28	107%	25,000	25,000
Hot Mix & Cold Patch	1,500	26.00	2%	1,000	402.80	40%	3,500	1,000
Culverts	7,500	11,484.54	153%	6,000	5,743.00	96%	3,000	9,000
Guardrails	5,000	4,032.00	81%	5,000	3,734.65	75%	4,500	0
Signs	2,000	1,296.81	65%	1,000	640.46	64%	1,000	1,500
Blades & Plows	3,000	4,224.17	141%	3,000	4,686.05	156%	4,000	6,000
Tires	3,000	2,331.50	78%	3,000	2,196.55	73%	4,000	4,000
Chains	1,500	1,195.00	80%	1,500	0.00	0%	1,500	1,500
Main/Repairs: Trucks & Plows	12,000	7,944.55	66%	12,000	15,269.00	127%	12,000	12,000
Grader	2,500	1,271.71	51%	2,500	9,008.80	360%	2,500	2,500
Loader	1,000	959.06	96%	1,000	888.94	89%	1,000	1,000
Excavator	2,500	5,932.28	237%	2,500	916.02	37%	2,500	2,500
Sanders	800	291.49	36%	800	0.00	0%	800	1,000
Small Equipment	500	161.74	32%	500	424.48	85%	500	500

Equipment Rental	1,000	632.06	63%	1,000	684.75	68%	1,000	1,000
Diesel Fuel	12,000	18,076.05	151%	15,000	22,645.10	151%	20,000	25,000
Communication Equipment	500	522.50	105%	500	59.00	12%	500	1,000
	BUDGET	ACTUAL		BUDGET	ACTUAL		BUDGET	BUDGET
SOURCE OF EXPENSES	2004-05	2004-05		2005-06	2005-06		2006-07	2007-08
Garage Equipment	1,500	2,933.87	196%	1,500	790.52	53%	19,500	3,500
Supplies	4,500	4,776.27	106%	4,500	4,639.95	103%	4,500	5,000
Electric	4,000	2,719.46	68%	3,800	2,492.93	66%	3,500	3,000
Telephone	1,200	1,084.91	90%	1,200	840.94	70%	1,000	1,000
Water	400	450.48	113%	450	484.33	108%	500	500
Bldg. Maint. & Repairs	2,500	2,881.25	115%	2,500	5,266.96	211%	2,500	2,500
Bldg. Improvements	1,500	2,685.30	179%	8,000	6,316.50	79%	1,500	1,500
Street Lights	2,500	2,117.09	85%	2,500	2,087.63	84%	2,500	2,500
Miscellaneous	500	(25.11)	-5%	500	155.00	31%	500	500
Reserve for Equipment Purchase	0	0.00		20,000	20,000.00	100%	40,000	40,000
Woods Hollow Bridge Reserve	0	0.00		10,000	10,000.00	100%	5,000	0
Hall's Hill Paving	60,000	46,297.17	77%				0	
Paving-Cambridge Road				35,000	28,522.73	81%	0	
Westford Milton Road Paving								168,500
Total Road & Garage Exp	496,900	520,290	105%	504,700	526,844.52	104%	512,350	664,250
Total Administrative Exp	576,771	537,426	93%	622,422	578,431.37	93%	655,805	678,438
Total	1,073,671	1,057,716	99%	1,127,122	1,105,275.89	98%	1,168,155	1,342,688
Estimated Uncollected Taxes	85,000	59,355.61	70%	85,000	69,952.57	82%	75,000	75,000
Total	1,158,671	1,117,072	96%	1,212,122	1,175,228	97%	1,243,155	1,417,688
Non Budgeted Items								
Reappraisal Pmts from Reserve								
Purchase '05 Int'l 7600 Tandem (\$118,244)		44,827.00						
02-03 Equip Reserve pd on '05 Intl N/P		15,000.00						
Redeck Cambridge Rd Bridge		71,391.00						
Amount Budgeted	1,158,671			1,212,122			1,243,155	1,417,688
Less Anticipated Income	(299,120)			(262,400)			(276,175)	(412,800)
Less Available Cash on Hand 6/30	(40,480)			(82,502)			(72,283)	(143,098)
Amount to be Raised by Taxes	819,071			867,220			894,697	861,790
Grand List	1,434,949			1,449,276			1,464,670	1,507,049

